



risk adjusted returns, and contribute toward the long term

growth of our portfolio. Our strategy buying value-add and core/NNN properties will continue our diversification, and contribute increases to Cash Flow and Shareholder Equity.



Revenue	Total Revenue increased 4.5% thru Q2 Rental Income increased \$170,000+/-	The biggest drivers in new revenue are 2020 development projects (Lancaster/Sandwich), and a Q1-21 acquisition of a CVS in Granby. 661 BPR (acquisition on pg. 3) will add new rental income through year end.
	Professional services income is up 200%	Revenue gains are partially offset by sale of legacy assets from the portfolio that are not core to our strategy moving forward (Easthampton, Bradford, etc). Additional property sales that are consistent with this strategy are underway.
Expenses	Total Expenses are up \$124,500+/- or 9% Expense growth is anticipated to taper by year end (YE).	Some key contributors to expense increases include: heavier Q1-21 snowfall, our expanded board (general expense), promotions and new employee (salaries), and our occupancy here at the new office (rent for leased property). Legal fees are down considerably, along with taxes (2021 sales), and a reduction in office expenses (2020 branding / office move).
Cash Flow	EBITDA is up 2.4% or \$66,500+/- Net Income will normalize by YE	We anticipate EBITDA growth to accelerate toward the latter part of 2021, and forecast near our Target EBITDA of \$5.75M (above Budget). Contributions to EBITDA growth for the second half of the year, include our Q2-21 acquisition of 661 Boston Post Road, and tempered expenses. 2021 will be improved over the challenges presented in 2020.
Balance Sheet	Cash balance down \$4.4M+/-	Our cash deployment YTD has been focused on ongoing DG development and new acquisitions, which result in superior

Quarterly dividend issued \$1.30/share



DOLLAR GENERAL - SUNAPEE October 2021 Delivery





June 2021

September 2021

WAYSIDE CROSSING - 661 BOSTON POST RD.

New Value Add Acquisition









Existing 8,800 Sq. Ft. - leased to 3 tenants 7,250 Sq. Ft Expansion - 70% pre-leased

Rendering of expansion

ARC Commercial Real Estate Since 1932

DOLLAR GENERAL - WEARE Delivery Q1-22





Land acquired & approved Aug. 2021

Proposed elevations